

## Appendix A

Present directorships:

<b>Companies</b>
CES Treasury Pte. Ltd.
Ardille Pte. Ltd.
ACP Metal Finishing Pte. Ltd.
CES Engineering & Construction Pte. Ltd.
Chip Eng Seng Contractors (1988) Pte. Ltd.
CES Building and Construction Pte. Ltd.
CES_SDC Pte. Ltd.
CES_Salcon Pte. Ltd.
H+E Technologies Pte. Ltd.
CES_INNOVFAB Pte. Ltd.
Eura Construction Supply Pte. Ltd.
CES-Precast Pte. Ltd.
CES-Precast Sdn. Bhd.
CEL-Changi Pte. Ltd.
CEL Property Pte. Ltd.
CEL-Yishun (Residential) Pte. Ltd.
CEL-Yishun (Commercial) Pte. Ltd.
Pasir Ris EC Pte. Ltd. (under liquidation)
CEL Australia Pty Ltd
CES-Vietnam Holdings Pte. Ltd.
CES-VH Holdings Pte. Ltd.
CES-NB Pte. Ltd.
Viet Investment Link JSC
CES Investment (Vietnam) Pte. Ltd.
CES Management (Vietnam) Pte. Ltd.
CES Capital Holdings Pte. Ltd.
Evervit Development Pte. Ltd.
CEL Property Investment Pte. Ltd.
CES Property Investment (New Zealand) Pte. Ltd.
Roxy-CES (NZ) Limited
CES Hospitality Pte. Ltd.
CEL-Alexandra Pte. Ltd.
CES Hotels (Maldives) Pte. Ltd.
CES Tropical (Maldives) Pte. Ltd.
Samarafushi Pvt Ltd
CES Hotels (Australia) Pte. Ltd.
CEL Technology Development (Taicang) Co., Ltd 集永成科技发展(太仓)有限公司
Sing-Ed Asia Pte. Ltd.
Sing-Ed Junior Schools Pte. Ltd.
CES WL Pte. Ltd.
CES ASG Pte. Ltd.
CES Greenville Pte. Ltd.
Magna Education Pte. Ltd.
Penn Junior Academy Pte. Ltd.
The Perse School (Singapore) Pte. Ltd.
Sing-Ed (China) Pte. Ltd.
Jiduo hao Education Technology (Shenzhen) Co., Ltd. 集多好教育科技(深圳)有限公司
Primus RV Pte. Ltd.
Invictus BT Pte. Ltd.
Invictus EC Pte. Ltd.
Primus PP Pte. Ltd.
White Lodge School of Arts, Loewen Gardens Pte. Ltd.
White Lodge Upper Bukit Timah Pte. Ltd.
Invictus UEC Pte. Ltd.
Invictus WC Pte. Ltd.
White Lodge Education Services (Malaysia) Sdn. Bhd.
White Lodge Mont Kiara Childcare Centre Sdn. Bhd.
White Lodge Childcare Centre Sdn. Bhd.
Invictus Junior Schools Pte. Ltd.
Invictus International School Pte. Ltd.
Invictus World Schools Pte. Ltd.
Swallows & Amazons Pte. Ltd.
Invictus International School (Hong Kong) Limited
Invictus Kindergarten (Hong Kong) Limited
Invictus School (Chai Wan) Limited
Invictus (Cambodia) Co., Ltd.
CES Edutech Pte. Ltd.
Zeus Edutech Group (Cayman)
Zeus Edutech Group Limited (BVI)
Zeus Edutech Group Limited (HK)
Guangzhou Zhou Zhi Si Co Ltd
Guangzhou Yuanda Information Development Co., Ltd 广州远大信息发展有限公司
Sing-Ed (Malaysia) Pte. Ltd.
CES Eduset Sdn. Bhd.
CES Repmal Sdn. Bhd.
CES Horizon Sdn. Bhd.

Past directorships (last 5 years):

<b>Companies</b>
Dynamic Colors Limited
CES MAIC Management (Vietnam) Co., Ltd